

**Pioneers Medical Center**  
**Board of Director's Meeting April 22, 2025**  
**Tuesday, April 22, 2025, 10:00 AM**

- |                                                                                                          |                 |
|----------------------------------------------------------------------------------------------------------|-----------------|
| 1. Call to Order                                                                                         | M. Schryver     |
| 2. Pledge of Allegiance                                                                                  | M. Schryver     |
| 3. Mission Statement                                                                                     | M. Schryver     |
| 3.1. Pioneers Medical Center will lead the effort to improve the health and well-being of our community. |                 |
| 4. Approval of the Agenda                                                                                | M. Schryver     |
| 5. Approval of Minutes                                                                                   | M. Schryver     |
| • March 2025 Board Minutes DRAFT                                                                         |                 |
| 6. Introductions                                                                                         | N. Scritchfield |
| 7. Board Chair and Director Comments                                                                     | M. Schryver     |
| 8. Public Comment                                                                                        |                 |
| 9. Medical Staff Report                                                                                  | T. Anderson     |
| 9.1. Credentialing                                                                                       |                 |
| • April 2025 Credentialing Report                                                                        |                 |
| 10. Infection Prevention Annual Plan - PMC                                                               | A. Sprague      |
| • Infection Prevention Hospital Annual Plan 2025                                                         |                 |
| 11. Infection Prevention Annual Plan - LTC                                                               | A. Sprague      |
| • Infection Prevention Annual Plan WMCW 2025                                                             |                 |
| 12. Consent Agenda                                                                                       | M. Schryver     |
| 12.1. CEO Report                                                                                         |                 |
| • April 2025 CEO Report                                                                                  |                 |
| 12.2. CNO Report                                                                                         |                 |
| • April 2025 CNO Report                                                                                  |                 |
| 12.3. Quality Report                                                                                     |                 |
| 12.4. Marketing Report                                                                                   |                 |
| 13. Administrative Reports                                                                               | M. Schryver     |
| 13.1. Ovation Report                                                                                     |                 |
| 13.2. Finance Report                                                                                     |                 |
| • March 2025 Financial Summary                                                                           |                 |
| 14. Other Business                                                                                       | M. Schryver     |
| 14.1. Next Board Meeting - May 27, 2025                                                                  |                 |

15. Executive Session

16. Adjournment

M. Schryver



**EASTERN RIO BLANCO COUNTY HEALTH SERVICE DISTRICT**  
**dba PIONEERS MEDICAL CENTER**  
**MONTHLY MEETING OF THE BOARD OF DIRECTORS**  
**APRIL 22, 2025**

**DIRECTORS PRESENT:**

Mark Schryver, Board President, via Zoom  
Regas Halandras, Vice President  
JH Sheridan, Secretary  
Wade Bradfield, Board Member  
Kim Tedford, Board Member

Aaron Sprague

Anita Ruder

Sage Long

Sheena Balleck

Ryan Thomas

Cindy Rholl

Kathleen Honeycutt, via Zoom

Jasmine Mlakar, via Zoom

Eva Anacacy, via Zoom

**OTHERS PRESENT:**

Liz Sellers, CEO

Janelle Borchard, CNO

John Nadone, CFO

Ryan Nestruck, Ovation Healthcare, via Zoom

Michael Santos, Legal Counsel

Natalie Scritchfield, Exec. Asst., Recorder

Jill Adcock, Compliance Officer

Brandon Lozano, Quality Director

Dr. Travis Anderson

Kristofer Borchard, via Zoom

**PUBLIC PRESENT:**

Jared Henderson, Rio Blanco Herald Times

Niki Turner, Rio Blanco Herald Times, via Zoom

Sherri Halandras

Ben Gerloff, via Zoom

Shawn Bolton

Bobby Gutierrez

**CALL TO ORDER:**

President Schryver called the Monthly Meeting of the Board of Directors to Order at 10:00 AM. Directors and Attendees recited the Pledge of Allegiance. The Mission Statement was read for Board consideration.

### **BOARD CHAIR AND DIRECTOR COMMENTS:**

None.

### **PUBLIC COMMENT:**

Public comment can be viewed here: [April 2025 Board Meeting.mp4](#)

### **APPROVAL OF THE AGENDA:**

Regas Halandras made the motion to approve the agenda. Kim Tedford seconded and with none opposed, the motion carried.

### **APPROVAL OF THE MINUTES:**

Kim Tedford made the motion to approve the minutes from February 25, 2025. JH Sheridan seconded. With none opposed, the motion carried.

### **MEDICAL STAFF REPORT:**

The Medical Staff continue to work toward Athena implementation.

There have been a few ER doctors visiting for onsite interviews. The goal is to have a full-time ER doctor to replace locum ER coverage.

The MedStaff has increased acute care appointment slots during the day, which are being filled regularly.

### **CREDENTIALING REPORT:**

Dr. Travis Anderson presented three providers to the Board.

For initial appointment were Dr. Joshua Mares, Orthopedic Surgeon and Dr. Alexandra Rakestraw with Docs Who Care. For re-appointment was Dr. Zachary Norman, neurologist.

There were no concerns from Medical Staff on these providers. JH Sheridan made the motion to approve and grant privileges to both initial appointments and re-appointments presented. Wade Bradfield seconded. With none opposed, the motion carried.

### **INFECTION PREVENTION ANNUAL PLANS:**

Aaron Sprague presented the annual infection prevention plans for the Walbridge Wing and Hospital. Included in the report were short-term and long-term infection control goals, as well as quality initiatives.

Wade Bradfield made the motion to approve the Infection Prevention Annual Plan for the Hospital. Kim Tedford seconded. With none opposed, the motion carried.

Wade Bradfield made the motion to approve the Infection Prevention Annual Plan for the Walbridge Wing. Kim Tedford seconded. With none opposed, the motion carried.

### **CONSENT AGENDA:**

Regas Halandras made the motion to approve the Consent Agenda. Wade Bradfield seconded and the motion carried with none opposed.

### **ADMINISTRATIVE REPORTS:**

#### **Finance Committee Report:**

For the month of March, Pioneers Medical Center recorded a \$25k net income. Year-to-date is a negative net income of \$143k. The coding and billing of accounts in both the legacy and current systems continues with over \$3.744m collected for the month. Gross Patient Revenue was below budget by 11% for the month and 15% below budget for the year. Net Patient Revenue was 4% below budget for the month and 5% lower than the YTD budget. Operating Expenses were below budget by 1% and below prior year month by 1%. The increases are located in employee benefits, contract labor, and insurance.

#### **Statistics:**

Inpatient Acute Days were 31% below budget for the month and 33% below budget for the year. Swing Bed Days exceeded the budget by 33% for the month and for the year by 19%. Surgery Cases were 18% below the budgeted month and 18% below budget for the year. Emergency Room visits were below the monthly budget by 9% but above YTD budget by 4%. Clinics visits were down from budget by 6% for the month but above by 7% YTD. Lab was 14% below for the budgeted month and 7% below budget for the year. CT was below the monthly budget by 15% and below YTD budget by 6%. MRI was lower than the budget for MTD 12% and flat YTD 0%. Retail Pharmacy was below the budget for the month by 3% but above YTD by 1%. Sleep

Lab was 17% below MTD budget but 9% above YTD budget.

### **Patient Revenue**

Inpatient Routine Revenue was below budget by 39% for the month and below YTD budget by 40%. Outpatient Services Revenue from Ancillary departments was below budget by 10% for the month and lower than budget by 15% for the year. The monthly surgical volume decrease was the driving force behind the lower than expected patient revenue. Monthly Revenue Deductions were 20% below budget and 29% below the YTD budget. These variances in deductions is a direct result of the lower monthly volume. Deductions and Bad Debts will continue to be reserved based on financial class and their associated PCR%.

### **Operating Expenses**

Overall operating expenses were lower than budget by 1% for the month and YTD budget by 1%. Employee Benefits were higher than budget by 1% and below prior MTD by 3%. Purchased Services were flat with the budget by 0% and above YTD by 5%. This variance is from the vendors assisting PMC with coding and billing of the legacy and current AR. Supplies were lower than budget by 3% and below YTD by 9%. The main driver of this was the decrease in surgery (30) for YTD.

JH Sheridan made the motion to approve and accept the Finance Committee Report as presented. Regas Halandras seconded and the motion carried.

Regas Halandras made the motion to accept the Finance Report. JH Sheridan seconded and the motion carried.

### **ADJOURNMENT:**

Mark Schryver, President, stated that the Board will discuss legal matters pursuant to Title 24 including:

§24-6-402(a) The purchase, acquisition, lease, transfer, or sale of any real, personal, or other property interest.

§24-6-402(b) Conferences with an attorney for the Board for the purpose of receiving legal advice on specific legal questions.

§24-6-402(e) Determining positions relative to matters that may be subject to negotiations; developing strategy for negotiations; and instructing negotiators.

Regas Halandras made the motion to move into Executive Session. JH Sheridan seconded and with none opposed, the motion carried.

The Board entered Executive Session at 10:47 AM. Discussion was held on the topics outlined in the agenda. In attendance were:

Mark Schryver, Board President  
Regas Halandras, Vice President  
JH Sheridan, Secretary  
Wade Bradfield, Member  
Kim Tedford, Member  
Liz Sellers, CEO  
Michael Santos, Legal Counsel

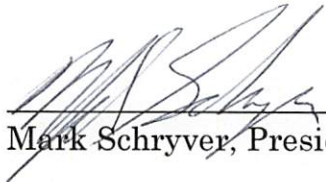
Regas Halandras made the motion to resume Regular Board. JH Sheridan seconded and the Board resumed Regular Board at 11:32 PM.

Regas Halandras made the motion move the monthly Finance Committee meeting to an open meeting format. Wade Bradfield seconded, and with none opposed, the motion carried.

Wade Bradfield made the motion to adjourn the Regular Meeting. JH Sheridan seconded and the motion carried. The Monthly Meeting of the Board of Directors adjourned at 11:35 PM.

The next Regular Meeting of the Board of Directors will be held on April 22, 2025 at 10:00 AM.

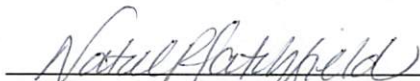
Respectfully Submitted,



Mark Schryver, President



JH Sheridan, Secretary



Natalie Scritchfield, Exec. Assistant, Recorder